

**Economic-Ecological Evaluation of Dynamic Offset Contracting in Alberta's Boreal Forest**

**Submission to 2014 BioEcon Conference**

**Biodiversity, Ecosystem Services and Sustainability**

**Cambridge, UK**

**May 31, 2014**

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Key Words: Offset Costs; Biodiversity Conservation; Offset Design; Tradeoff Analysis

JEL Codes: Q25, Q 57



## **Abstract**

We examine the economic and ecological tradeoffs associated with trading temporary offset contracts to manage the impacts of development in Alberta's boreal forest. Principles for biodiversity offsets emphasize securement of long term ecological benefits, with many programs requiring a deed restricting mechanism such as an easement before offset credits can be transferred. This creates challenges for implementing offsets on public lands where there is no mechanism for private agents to secure land for long term conservation benefits. Furthermore, permanent offsets may be at odds with the ecological and human dynamics of working landscapes. We consider a number of offset policy choices including: reclamation versus avoided loss as eligible actions; time lags for certification of offset credits; and definition of offset service areas. We find that offset programs in which reclamation is the only eligible activity for creating credits may be cost prohibitive in relatively intact landscapes which will be subject to intensive future development. Programs which credit avoided disturbance through project delay are cheaper by orders of magnitude however the accounted for net gain in conservation is lower because of leakage. On the other hand, conserved habitat can reduce ecological risk, particularly at early stages of development in a region when there may be ecological bottlenecks as restored landscapes catch up. The results have implications for offset design, particularly the role of permanent versus temporary offsetting, accounting for time lags and uncertainty, and criteria for additionality.

1 **Introduction**

2 Canada's boreal forest is one of the world's most important ecosystems. Covering 58 per cent of the  
3 country, it is still largely intact and comprises 25 per cent of the world's remaining original forest (Boreal  
4 Leadership Council 2013). It is home to a rich array of wildlife including migratory birds, bears, wolves  
5 and caribou, all of which are at risk from increasing industrial pressure from increasing world demands  
6 for timber and mineral resources (Dyer et al. 2008; Boreal Leadership Council 2013, Mahon et al. 2014).  
7 In particular in Alberta area the boreal contains some of the world's richest conventional and  
8 unconventional oil and gas deposits including oilsands where production is expected to increase from its  
9 current level of about 2 million barrels per day to 5.2 million barrels a day by 2030 (Canadian Association  
10 of Petroleum Producers, 2013). The question in how this scale of development can be managed to  
11 ensure long term ecological integrity and protection of ecological values.

12  
13 Canada's forests are mostly public land. Development is administered by provincial governments  
14 through an assortment of dispositions for oil, gas, and timber rights Most land is covered in multiple  
15 dispositions, and sectors must manageresource access on a land base that is increasingly restricted due  
16 to environmental concerns including impacts to species at risk such as caribou. Requirements for  
17 ecological management of public forest land are delegated to forest companies who are required  
18 toengage with stakeholders and the public to develop long term forest management plans which  
19 account for multiple social and ecological values. These plans are often in conflict with the dynamics of  
20 exploration and development of oil and gas deposits which are driven by underlying geology, and world  
21 energy prices. The seemingly unplanned and uncoordinated development of oil and gas reserves wreaks  
22 havoc on forest management plans, interfering with harvest schedules and ecological objectives such as  
23 habitat protection.

24

25 While much international attention has been devoted to the impacts of oil sands mining, the main  
26 future impacts from oil sands development will come from in-situ projects which will affect a much  
27 larger area through fragmentation from the development of roads, seismic lines, well pads, pipelines  
28 and processing facilities. While the impacts of a single energy project may not have significant ecological  
29 impacts, the cumulative effects are substantial. Estimates of land use intensity for in-situ development  
30 ranges from 1.4 – 1.8 hectares per million barrels of oil (Grant et al. 2013; Schneider and Dyer 2006),  
31 with disturbance from energy development outstripping disturbance from forest harvesting in Alberta  
32 (Dyer et al. 2008). Although this footprint must be reclaimed the lifespan of in-situ projects ranges from  
33 20-60 years (e.g. Schneider and Dyer 2006; Grant et al. 2013). These are semi-permanent impacts which  
34 on the long side of the life span are comparable to the age of rotation for hardwood stands which is 60-  
35 80 years.. Thus, even with stringent reclamation requirements, without additional policies to support  
36 ecological values on the working landscape there will be significant risks and adverse effects for habitat  
37 and species over the next 10 to 50 years (Environment Canada 2011; Mahon et al. 2014).

38 Conservation offsets are compensatory actions to address the ecological losses arising from  
39 development and if properly designed can be used to coordinate the collective impacts of development  
40 to meet landscape or regional ecological objectives. Over the last decade there has been increased  
41 attention in Alberta on establishing a regulatory offsets program for oil sands development (Dyer et al.  
42 2008; Croft et al. 2011; Alberta Conservation Offsets Advisory Group, 2010). A number of companies  
43 already use offsets on a voluntary if ad-hoc basis. Federally, the Government of Canada has also been  
44 applying offsets through Environment Canada’s and Department of Fisheries and Oceans’ environmental  
45 review and approval processes (Environment Canada 2012; Department of Fisheries and Oceans 1985).

46

47 In 2008, Alberta developed a new land use policy to address cumulative effects. The 2008 Land-use  
48 Framework calls for the development of regional plans with objectives and thresholds for land, air, and

49 water outcomes, and identifies offsets as an option for meeting these objectives (Government of  
50 Alberta 2008). The completed Regional Plan for the Lower Athabasca in Northern Alberta proposes to  
51 manage cumulative effects through integrated land management; timely and progressive (accelerated)  
52 reclamation of disturbed lands; and limits to land disturbance. In December 2009, enabling legislation  
53 for offsets was passed under the Alberta Land Stewardship Act however an offset program has not yet  
54 been established. As a result offsets are being used on an ad hoc basis, but there is no standardized  
55 approach or consistency to ensure that ecological objectives are being achieved.

56

57 The Business and Biodiversity Offset Program (BBOP) has developed a standard on biodiversity offsets  
58 that is gaining wide acceptance (BBOP 2012). The standard requires adherence to a number of principles  
59 that in theory should lead to no net loss of biodiversity. These include adherence to the mitigation  
60 hierarchy (avoid, minimize, compensate); ensuring that compensation actions are “additional” and  
61 result in real biodiversity gains; and that biodiversity benefits are long term preferably through  
62 permanent securement.. This standard is similar to requirements for wetland and habitat banking under  
63 the United States Clean Water Act, and the United States Endangered Species Act. In particular, the Acts  
64 require adherence to the mitigation hierarchy, and ecological benefits must be secured in perpetuity  
65 through an easement. Offset programs in Australia, South Africa, and Europe follow similar principles,  
66 emphasizing no net loss, additionality, and long term securement of ecological benefits. The BBOP  
67 standards have been developed for localized and spatially limited projects like mining, and building and  
68 infrastructure (e.g. Gardner et al. 2013). With a regulatory focus in Alberta on regional cumulative  
69 effects the context under which offsets are being considered is more complex, requiring approaches  
70 that address multiple small projects that have limited impacts on their own, but for which the  
71 cumulative impacts over a region are expected to be high.

72

73 In practice there are numerous challenges to achieving no net loss and there is considerable debate as  
74 to whether offset programs are achieving this objective (e.g. Gibbons & Lindenmayer 2007; Clare et al.  
75 2011; Curan et al. forthcoming). Additionality is required to ensure measurable gains from offsets and  
76 NNL. Baselines for measuring net benefit can either be the current state, or a counterfactual future  
77 business as usual trajectory under no offsets. Most offset programs are based on habitat restoration in  
78 order to ensure that conservation funds are not used to purchase 'paper parks' in areas that were not  
79 actually threatened by development (Quetier et al. 2014). This creates a perverse administrative  
80 preference for ecological restoration over habitat retention even though maintaining existing habitat is  
81 critical to ecological health and reducing environmental risk, especially in the short run where there is  
82 the potential for ecological bottlenecks to arise due to long timelags and uncertainties in achieving  
83 restoration benefits (Bekessy et al. 2010; Maron et al. 2012; Curran et al. forthcoming). Furthermore, a  
84 lack of restoration opportunities can be a challenge in landscapes such as Alberta's boreal, which are  
85 relatively undisturbed but are poised to undergo future intensive development.

86  
87 Bull et al. (2014) show that the choice of baseline determines whether an offset scheme achieves NNL.  
88 With a current state baseline, for example, offsets are more likely to achieve NNL when biodiversity is  
89 increasing; on the other hand using a counterfactual baseline achieved NNL when biodiversity was  
90 declining. These findings highlight an important source of confusion between the design of the policy  
91 instrument and the policy goal (e.g. Ferraro and Pattanayak 2006). In particular, NNL is an offset design  
92 principle which does not necessarily align with policy goals. Ideally offset design should be guided by  
93 policy targets for the protection of biodiversity (Brownlie and Botha, 2009; Pilgrim et al. 2013). When  
94 society is prepared to accept losses, these can be limited by purchase and/or protection of areas of  
95 similar biodiversity value, for example through conservation banking and biobanking (e.g. Fox and Nino-  
96 Murcia, 2005; Department of Environment and Climate Change, New South Wales). Offsetting then sets

97 an upper limit on habitat losses in a region, highlighting the constraint of land availability for achieving  
98 both development and nature conservation goals (Quétier and Lavorel 2011; 2014).

99

100 Another difficult challenge is ensuring lasting benefits. Until recently it was assumed that permanence  
101 was required to achieve additional lasting conservation gains. This approach views offsets as permanent  
102 protected areas on private lands, complementing parks and other permanent ecological reserve  
103 designations. However there is often landowner resistance to permanent agreements making them  
104 costly and more difficult to site, and deed restricting mechanisms such as easements can be difficult to  
105 enforce. On public lands, there are no mechanisms to permanently set aside land, except through  
106 creation of protected areas, in which case governments could create the parks to begin with. Another  
107 way to think of offsets is as temporary mobile conservation and recovery features that are used on  
108 'working landscapes' to complement protected area strategies and reflect habitat needs during  
109 vulnerable periods of species' life cycles which are continually changing due to shifting social and  
110 economic values that affect land use over time. There is increasing evidence that lasting ecological  
111 benefits may not only be derived from, but be dependent on mobile dynamic approaches to offsetting  
112 (Bull et al. 2013). Dynamic offsetting could be achieved through a broader suite of conservation  
113 agreements of different long terms and shorter term duration with the goal that they collectively at any  
114 given point in time meet conservation objectives.

115

116 In this study we examine options for using offsets to manage for biodiversity outcomes in Alberta's  
117 boreal forest. To address the challenge of implementing offsets on public lands where there is no  
118 mechanism for agents to secure land in perpetuity we consider the trading of temporary offset credits  
119 which can be generated from either the delay of an activity or project (conservation), or reclamation of  
120 disturbed forest. Temporary offsets have been explored extensively for forest carbon, and options that



121 work for forest carbon can be applied to conservation offsets (e.g. Sedjo and Marland 2003). Under our  
122 policy temporary offsets would be required until land is certified as reclaimed at which point the offset  
123 contract could be re-sold or terminated. Key features offset design that we consider include use of a  
124 generalized biodiversity intactness metric to assess ecological gains and losses; impacts of changes in  
125 eligibility rules for reclamation versus conservation activities; and the time lag for certification of offset  
126 benefits.

127  
128 This study builds on a number of previous studies that have examined ecological and economic tradeoffs  
129 of conservation strategies in Alberta's boreal forest. The economic analysis is based on Hauer et al.  
130 (2010) which develops an integrated economic – ecological spatially explicit dynamic optimization  
131 model to explore inexpensive options to maintain target species within their historic range of natural  
132 variation. Schneider et al. (2010) show how triage through spatial targeting of limited conservation  
133 budgets may reduce the vulnerability of caribou though not the vulnerability of specific herds. Schneider  
134 et al. (2011) use Marxan conservation planning software (Watts et al. 2009) to generate reserve designs  
135 for the boreal that optimize resources. Similarly Habib et al. (2013) find significant cost savings from  
136 offset programs that use a flexible biodiversity intactness index to measure ecological gains and losses  
137 relative to programs that require strict equivalence based on vegetation type. An important aspect of  
138 their policy is that Marxan is used to optimize the location of offsets within regional conservation  
139 priorities, which is consistent with a policy where government collects development charges and then  
140 spends the fees on protection.

141  
142 An important difference between this analysis and the previous studies is that the latter look at  
143 tradeoffs from a planner's perspective where outcomes are optimized over the landscape. However,  
144 offset programs generally involve transactions between autonomous buyers and sellers, and significant

145 administrative costs could be imposed by targeting offsets towards priority areas if new governance  
146 structures are required to administer funds. In addition, exploration and development activity solves a  
147 dynamic information problem for government about the value of underlying reserves and the  
148 opportunity costs associated with specific sites. Without this information problem there is no real  
149 justification for government to allocate leases in the first place if they are just going to require public  
150 land to be set aside somewhere else. Finally interactions between development and biodiversity are  
151 non-linear and hence optimal solutions are path dependent. Therefore it is not clear that the optimal  
152 outcomes outlined in previous papers are actually feasible.

153  
154 Our evaluation takes a different approach and considers a decentralized offset program, where  
155 companies trade impacts autonomously based on cost, trading rules, and equivalence requirements. We  
156 are interested in how costs and benefits vary as we change design elements. While the approach of  
157 Habib et al. (2013) is inherently static, we explicitly consider the evolution of activity and protection on  
158 the landscape as reserves are exploited, and the impacts on biodiversity over time. By considering  
159 conservation contracting rather than permanent offsets, we introduce flexibility over time as well as  
160 space.

## 161 162 **The Study Area**

163 The Study Area is comprised of Alberta's boreal forest which covers approximately 465,000 km<sup>2</sup>, or  
164 about 8 per cent of Canada's boreal forest area (see Figure 1). The region includes three major  
165 watersheds, the Athabasca, the Peace, and the North Saskatchewan, which are the basis for Alberta's  
166 planning region boundaries. There are five planning regions which have all or part of their area in the  
167 boreal: Lower Peace, Upper Peace, Lower Athabasca, Upper Athabasca, and North Saskatchewan.

168

169 **Figure 1 Map of Alberta's Natural Regions**



170

171

172 The boreal ecosystem has been classified into a number of vegetatively distinct natural sub-regions  
173 based on soil type, topography, and disturbance history which are influential in determining the  
174 composition of species at a sub-regional scale (Alberta Sustainable Resource Development 2005). For  
175 example the Dry Mixedwood is characterized by aspen-dominated forests and fens while the Central  
176 Mixedwood, the largest subregion, is characterized by upland forests and wetlands. The Athabasca Plain  
177 has sand dunes and jack pine communities and the Peace Delta has sedge meadows and marshes. The  
178 Northern Mixedwood and Boreal Subarctic subregions contain black spruce bogs and fens, with  
179 significant areas of permafrost (Alberta Ministry of Tourism, Parks and Recreation 2006).

180

### 181 **The Model**

182 Land is allocated under timber and energy dispositions. To simplify the analysis, we assume that both  
183 sectors are required to offset their impacts. Note that this is inconsistent with existing rights for forest  
184 companies, as their disposition is for the harvest of trees. However this allows us to abstract from the

185 underlying property rights in order to better understand opportunities for trade and the economic  
186 burden of alternative policies which is independent of the initial distribution of rights (e.g. Montgomery  
187 1972). All industrial activities are assumed to be temporary, although they may occur over several years.  
188 The duration of the offset obligation is also temporary, until an area is reclaimed and a reclamation  
189 certificate is issued.

190

191 At any point in time a disposition holder may either be a developer or an offset provider. In deciding  
192 whether or not to buy or sell offsets a company compares the net present value of the project at the  
193 particular site and point in time (e.g. developing a well, or harvesting a cut-block) with the price of an  
194 offset. If the value of an offset is higher than the value of the development, development will be delayed  
195 and instead the company will create an offset and sell the credit to another developer. If the offset price  
196 is lower than the project value, the project will go forward and an offset will be purchased. Developers  
197 of high valued sites have a high willingness to pay for off-sets and will be buyers. Conversely, developers  
198 with marginal development sites have a low a low willingness to pay for offsets and will become sellers.  
199 By calculating the net present values of schedules of activities at different locations we can evaluate  
200 individual decisions in any period, and then aggregate these in order to derive demand and supply  
201 curves for offsets.

202

203 The economic cost of an offset policy is the opportunity cost associated with foregone revenues  
204 resulting from the delay or cancelation of projects as well as the cost associated with advancing the  
205 timeline for reclamation. It is important to distinguish economic costs, which are based on opportunity  
206 cost, from business costs. For example, a lessee that cancels or delays a project in order to sell an offset  
207 is not worse off from the transaction since the cost is recovered or compensated by payments from  
208 another developer. However, this transaction results in a cost to society which loses the value of the

209 development. The economic burden of the loss falls on the developer that pays for the offset. The  
210 opportunity costs are offset by the social benefits of conservation. Determining the optimal balance  
211 between conservation and development is beyond the scope of this study. Instead we are interested in  
212 the most efficient way to achieve the environmental objective which we assume is to maintain  
213 biodiversity.

214

215 Net present values were developed using TARDIS, a dynamic spatially explicit optimization model for  
216 forestry and energy activities (Hauer et al. 2010). TARDIS optimally schedules forestry and energy  
217 activities over 50 years by Alberta Township System sections based on maximization of net present  
218 value (Alberta Geological Survey 2009). The model generated optimized activity schedules and land  
219 values at a section level for each of the following sectors: forestry, conventional oil and gas, and in-situ  
220 bitumen extraction. This information is used to generate the demand and supply curve for offset  
221 contracts.

222

223 Equivalency is central to the concept of offsets and is based on criteria such as site quality, similarity of  
224 species supported by a site, ecological risks, and proximity to communities. Equivalence is based on the  
225 metrics chosen to measure ecological losses and gains at a particular site, as well as offset rules which  
226 are policies that are designed so that offset programs meet specific social and ecological objectives.  
227 These include no-net loss rules; regional trading constraints; and mitigation ratios to address risk or to  
228 target development and offset activities into specific areas. In discussing equivalence it is important to  
229 maintain the distinction between offset metrics and rules. Offset metrics measure and differentiate the  
230 ecological values that are gained and lost in offset trades, while rules define the substitutability between  
231 ecological values at different times and locations.

232

233 In this study, the metric used to measure ecological losses and gains is an index of biodiversity intactness  
234 developed by the Alberta Biodiversity Monitoring Institute (Alberta Biodiversity Monitoring Institute  
235 2011). Biodiversity intactness indices were calculated for Alberta Township System sections. Land  
236 disturbance affects species in a variety of ways ranging from habitat loss and fragmentation to more  
237 subtle changes in habitat quality. The intactness index integrates the responses of different species that  
238 are both positively and negatively affected by disturbance and represents an assessment of the  
239 condition of biodiversity. The value of the index ranges from 0-100, with 100 representing biodiversity in  
240 the absence of any land use disturbance. Biodiversity intactness is predicted as a function of the  
241 percentage of successional and alienating disturbance in a geographic unit, as well as the percentage of  
242 lowland and geographic location. Successional disturbances are those that grow back to some form of  
243 native vegetation and include cut- blocks, seismic lines, power lines, and pastures. Alienating  
244 disturbances are those that permanently disturb the soil and eliminate or replace vegetation and include  
245 cultivated crops, roads, urban, well pads, industrial sites. The intactness index shows changes in  
246 ecological condition from site improvements or degradation, and can be applied to any site no matter  
247 what stage of development it is in.

248  
249 Using intactness to measure losses and gains is similar to the quality adjusted habitat hectare  
250 approaches that have been used in other programs (Parkes et al. 2003). This implies that two hectares of  
251 habitat of 50% quality can offset one hectare of pristine habitat (100%). The intactness index acts as a  
252 mitigation ratio for trading equivalent areas of different quality; that is 50% and pristine habitat are  
253 substitutable at a 2-1 ratio. Ideally, an offset site should have similar attributes as an impact site in terms  
254 of the species, communities, and ecosystems affected, however matching losses and gains based on  
255 similarity can be very complex, and reduce trading options for large scale programs (e.g. Nemes et al.  
256 2008). Instead many offset programs rely on geographic proxies such as distance or ecological zoning to

257 define offset service areas in order to account for issues such as proximity between losses and gains,  
258 and similarity between habitat and ecosystem types. Offset trading is then constrained or prioritized to  
259 fall within the bounds of these service areas.

260

261 The schedules and net present values generated by TARDIS were exported into an EXCEL spreadsheet  
262 model where supply and demand curves for offsets under different offset policies were generated by  
263 ranking eligible sites by net present value or 'cost' per offset unit weighted by each site's intactness  
264 score. The EXCEL model is a linear program that optimally reschedules forestry and energy sector  
265 activities subject to offset requirements which require that the loss of intactness at a development site  
266 is replaced with a gain in intactness somewhere else. There are 6 five year periods in the offset market  
267 model, covering 30 years. The variables in the model are development projects and offsets which take  
268 place on a section level. The model optimizes sections of forestry harvest, sections of energy  
269 development, sections of conservation offsets and sections of reclamation offsets. Conservation offsets  
270 are sites that can't be developed in a given time period however they can be developed in the future.  
271 Conservation offsets do not improve the ecological quality of a site however they count as a gain if the  
272 site would otherwise have been developed.

273

274 The results show the economic cost of an offset program in terms of the net present value as well as  
275 the trajectory of land use for each section of land and whether it is under development, conservation, or  
276 reclamation in any period. The site level intactness measures are aggregated in order to determine  
277 whether the average quality of sites is increasing or decreasing over time. It is important to note that  
278 this is not equivalent to evaluating regional intactness, which would be based on an evaluation of  
279 intactness (0-100) at a regional scale. Thus although the measures are correlated we can't draw  
280 conclusions about the change in site condition on regional biodiversity intactness.

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We evaluate a number of offset policies consisting of different combinations of eligibility rules and service area constraints. A summary of the scenarios modeled is outlined in Figure 2 below. First we look at the impact of eligibility rules when equivalence is defined only by changes in intactness with no other constraints. We considered two different eligibility rules for creating offsets: reclamation and conservation (avoided loss). We also consider the impact of 5 year versus 20 year time lags for certification of reclamation credits. This leads to four policy scenarios highlighted in the first column of Table 3: conservation offsets; reclamation offsets only with a 5 year certification period for offset credits; conservation and reclamation offsets together with a 5 year certification period; and finally conservation and reclamation offsets with a 20 year certification period. We then consider a second set of scenarios related to constraints on the offset service area. These are evaluated for the case where both conservation and reclamation offsets are allowed with a 5 year certification period for reclamation credits. These scenarios are depicted across the columns of Figure 2. The first scenario allows trading across the boreal with no restrictions. A second scenario restricts the service area to Alberta’s regional planning boundaries. A third scenario considers service areas defined by Alberta’s natural sub-regions, and a fourth combines both grizzly habitat and natural sub-regions into service areas. All of the scenarios are all compared to an unconstrained base run with no offset requirements.



299 **Figure 2 Modeled Offset Policy Scenarios**

Base Case – No Offsets	Offset Metrics and Trading Rules			
	Metric	Service Area Constraints		
Eligible Actions and Certification Period	Biodiversity Intactness	Alberta’s Land Use Planning Regions	Alberta’s Natural Subregions	Alberta’s Natural Subregions and Grizzly Habitat
Conserve Only	X			
Reclaim Only (5 yr lag)	X			
Conserve and Reclaim (5 year lag)	X	X	X	X
Conserve and Reclaim (20 year lag)	X			

300  
 301 For the remainder of the paper Scenario Set 1 will refer to the first set of scenarios related to eligibility  
 302 rules outlined in column 1 of Figure 1. Scenario set 2 will refer to different service area scenarios  
 303 outlined in row 3 of Figure 1.

304  
 305 **Results**

306 The costs for Scenario Set 1 are shown in Table 1 below. The objective function values are discounted  
 307 profits minus discounted reclamation costs. The value of the objective function was \$299,438 million  
 308 dollars in discounted profits for the base run scenario. This represents the maximum unconstrained  
 309 value of development. The column labeled “Difference from Base” is the difference between the  
 310 objective function value of the model run and the objective function value for the base run. This  
 311 difference represents the opportunity cost of implementing the offset system in terms of forgone profits  
 312 and the costs of putting resources into reclamation. By far the system with the greatest opportunity cost  
 313 of 115 billion is the offset system that permits reclamation only, with a 5 year lag on certification of  
 314 benefits. This represents a decrease of 38.4% decrease in the discounted value of revenue relative to

315 the base case. When conservation offsets from avoided disturbance are introduced into the system the  
 316 costs drop to less than 1.5% of potential revenue, or approximately 0.5 to 4.5 billion dollars (see the last  
 317 three rows of Table 4). Increasing the lag time for accreditation of offset benefits from 5 years to 20  
 318 years increases costs by \$4 billion. It is important to note that these costs are borne over 30 years of the  
 319 modeling run, so the annual costs are very low (as low as \$500 million over 30 years).

320

321 **Table 1 Net Present Values of Profits for Scenario Set 1 (CAD \$Million)**

322

Scenario	Objective Function	Difference from Base	% Difference from Base
Base case	\$299,438.3	NA	NA
Conservation only	\$294,913.9	\$4,524	-1.5%
Reclamation only (5 yr. certification)	\$184,409.8	\$115,029	-38.4%
Conservation and reclamation (5 yr. certification)	\$2,989,305.4	\$508	-0.2%
Conservation and Reclamation (20 yr. certification)	\$294,908.1	\$4,530	-1.5%

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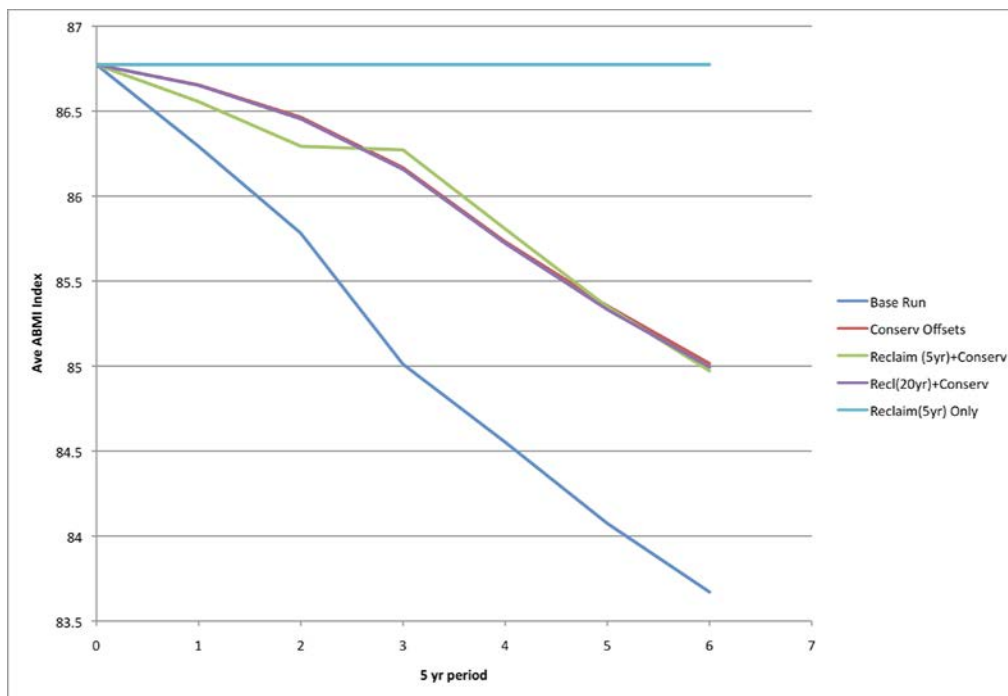
324

325 The ecological gains and losses for Scenario Set 1 are shown in Figure 3. For the base run, the average  
 326 intactness index drops from 86.7 to 83.6 over 30 years. For the reclamation only run, with a 5 year time  
 327 lag for certification of reclamation credits no credit for conservation, the average intactness index  
 328 remains constant over time, which is as it should be given that the market clearing equation requires no  
 329 net loss and that decreases in intactness from development must be offset by increases from  
 330 reclamation. Note that this is an accounting outcome because we assume that ecological benefits are  
 331 established after 5 years. While useful for policy comparison actual ecological losses will likely be

332 substantially greater over the short run. The average intactness index for the other three scenarios  
 333 which include conservation offsets all shows a decline in average intactness index over time. This  
 334 represents leakage; companies are getting credit for project delay and avoided disturbance for areas  
 335 that would not have been developed in any case. These credits are not counted in policies which only  
 336 allow credits for reclamation. In spite of leakage conservation offsets lead to higher average levels of  
 337 ecological intactness than the base case. The difference between the economic costs and ecological  
 338 benefits of the offset program when conservation offsets are allowed represents an important policy  
 339 tradeoff.

340

341 **Figure 3 Changes in Biodiversity Intactness under Alternative Policies**



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343

344 While it may seem that the addition of conservation offsets is the overriding factor that deter- mines  
 345 whether opportunity costs are low or high, it is really a function of the time lag between when  
 346 reclamation activity occurs and the time when ecological benefits are certified. In the reclamation only

347 scenario, there is no way to maintain no net loss in the level of intactness indicator in the first period of  
348 the model because of the 5 year certification lag which does not make offsets available until period 2.  
349 The only option is to stop development until offset credits are banked, which leads to the sharp  
350 decrease in net present value. The addition of the conservation offsets allows the companies to buy  
351 time before reclamation produces the desired results and credits are banked. This is why the  
352 opportunity cost for the conservation offset scenarios is much lower. The farther in the future that the  
353 reclamation credit is certified, the more costly the offset system; however most of the costs are borne in  
354 the initial periods of the offset program because of discounting. As a result it makes hardly any  
355 difference whether certification happens in period 5 or period 20.

356

357 The second scenario set examines whether service area restrictions significantly affect program costs.  
358 The results are illustrated in Table 2 below.

359

360 Table 2 shows that imposing regional or ecological constraints on offset service areas has only a very  
361 small impact on offset program costs. For example, restricting trades to land use planning regions adds  
362 an additional cost of only \$27million over 30 years. Restricting the offset trades to the smaller natural  
363 sub-regions does increase the cost but only slightly. The cost compared to the base run is still less than  
364 0.5 per cent. Adding a restriction for Grizzly habitat increases cost again but the incremental increase is  
365 even less than for natural sub-regions.

366

367 **Table 2 Offset Costs for Scenario Set 2**

Scenario	Objective Function	Difference from Base	% Difference from Base
Base case	\$299,438.3	NA	NA
Conservation only	\$294,913.9	\$4,524	-1.5%
Reclamation only (5 yr. certification)	\$184,409.8	\$115,029	-38.4%
Conservation and reclamation (5 yr. certification)	\$2,989,305.4	\$508	-0.2%
Conservation and Reclamation (20 yr. certification)	\$294,908.1	\$4,530	-1.5%

368

369 **Regional Distribution of Offset Costs and Benefits**

370 The results presented above can be disaggregated in order to look at the regional implications of offset  
 371 rules. There are five land use planning regions in Alberta’s boreal forest: the Lower Athabasca, Lower  
 372 Peace, Upper Athabasca, Upper Peace, and the North Saskatchewan. Note that development in the  
 373 North Saskatchewan is restricted to only public land boreal forest area and thus the values are low  
 374 relative to the other regions. We examine four scenarios. Three are “global” in the sense that there are  
 375 no geographic constraints on where offsets may be located. These three scenarios are conservation  
 376 offsets only, reclamation offsets (5 year lag) only, and conservation offsets and reclamation offsets (5  
 377 year lag) combined. The fourth scenario, which is based on combined conservation and reclamation  
 378 offsets, constrains offsets to be located in the same planning region as the development. We look at the  
 379 impact of each of the policies on the distribution of development, conservation, and reclamation  
 380 activities across regions. Table 3 shows the change in development values for each of the planning  
 381 regions while Table 4 shows the net gain or loss in the aggregate level of intactness of all sites by region.  
 382  
 383 High value development opportunities in the Lower Athabasca are offset by reclamation and delays in

384 development in the Lower Peace Region. The Lower Peace bears the highest burden of cost in terms of  
 385 reduction in development opportunity and thus ecologically subsidizes the activities in other regions.

386

387 **Table 3 Percent Change in Net Present Value (NPV) by Region and Policy (% NPV)**

Region	Base Case NPV (\$ Million)	Conserve Only	Reclaim Only (5yr)	Conserve and Reclaim (5 yr.)	Regional Service Areas
Lower Athabasca	\$183,321,289	0.81%	35.85%	0.03%	0.04%
Lower Peace	\$41,795,810	6.14%	63.47%	0.78%	0.49%
North Saskatchewan	\$19,150	3.33%	14.35%	0.08%	0.49%
Upper Athabasca	\$33,924,308	0.77%	32.57%	0.22%	0.40%
Upper Peace	\$40,377,781	0.52%	29.05%	0.14%	0.28%
Total	\$299,438,338	1.51%	38.41%	0.17%	0.18%

388

389

390 Table 4 shows the change in ecological outcome as measured by the net change aggregate intactness by  
 391 region relative to the base case. The Lower Peace and the Upper Peace have the fewest opportunities  
 392 for conservation while the Lower Peace has the greatest opportunity for reclamation. Under a conserve  
 393 only policy, intactness units are created primarily in Upper Athabasca which the highest ecological gain  
 394 under a conservation offset policy. Imposing the planning region constraint greatly changes the  
 395 distribution of costs and ecological benefits. Without regional trade boundaries, reclamation activity is  
 396 being substituted away from the other regions towards the Lower Peace. When regional constraints are  
 397 in place

398

399 **Table 4 Ecological Trade Balance by Region (Change in Aggregate Intactness)**

Region	Conserve Only	Reclaim Only (5yr)	Conserve and Reclaim (5 yr.)	Regional Service Areas
Lower Athabasca	17,082	-13,852	10,634	0
Lower Peace	5,049	47,578	4,827	0
North Saskatchewan	213	-62	190	1
Upper Athabasca	54,771	-16,288	46,182	62,011
Upper Peace	-15,430	-17,378	-16,257	4,245

400

401

402 Table 4 shows the ecological trade balance by region which was computed by subtracting the amount of  
 403 intactness lost from development from the gains obtained from offsets. Under the reclamation only  
 404 scenario, the trade balance is constrained to be zero across all of the regions. Note that ecological  
 405 integrity is reduced in the Lower Athabasca, Upper Peace and Upper Athabasca. The offsets from  
 406 development activities in these regions are transferred to reclamation activities in the Lower Peace  
 407 region. Interestingly, when the offsets are constrained to be within planning regions, the Lower  
 408 Athabasca and Lower Peace have a zero balance, showing that in this case, ecological condition is  
 409 unchanged. However ecological condition increases in the Upper Athabasca and Upper Peace,  
 410 suggesting that in these regions there are a large number of areas that will never get developed that are  
 411 counted as offsets. In the conservation offset only and combined conservation/reclamation scenarios all  
 412 regions produce a surplus of offsets except the Upper Peace, which has the highest development values  
 413 and which must purchase offsets from the other regions.

414

415 **Conclusions**

416 In this paper we conceive of offsets as compensatory strategies designed to achieve an overall regional  
 417 goal of maintaining ecological condition. The results show that offset program design elements can have

418 a significant impact on the costs and benefits of alternative offset policies, and on their distributional  
419 impacts. Additionality and permanence are important features of most offset protocols however this is  
420 problematic for public forest lands, where intact land is either unallocated by the Crown, or is in a  
421 disposition which requires development. We show that trading temporary offset credits can maintain  
422 ecological condition over time while development takes place. In this analysis offsets provide improved  
423 ecological outcomes on working landscapes and complement a permanent protected area strategy.  
424 Ideally in a public land context the design of reserves and parks should be considered jointly with an  
425 offset program to maximize ecological benefits. We also show how different regions subsidize  
426 development under different designs. The costs and distributional impacts are important to  
427 understanding the ability to achieve individual regional planning goals as well as the political  
428 acceptability of different offset policies.

429

430 Eligibility rules related to reclamation versus avoided disturbance have the largest impact on policy costs  
431 and ecological outcomes. An offset program where firms can trade avoided impacts and reclamation  
432 opportunities allows the market to reveal where the lowest opportunity cost options are while  
433 maintaining ecological benefit. Many offset protocols do not allow changes in the timing of activity to  
434 count as an offset, since it is difficult to quantify baselines above which avoidance could be counted as  
435 additional. This can lead to the perverse outcome that intact landscapes of high ecological value are  
436 often discounted or deemed ineligible for offset credits. While it is true that conservation offsets will  
437 result in leakage, we show that including conservation opportunities can greatly reduce the cost of an  
438 offset program, and also reduce ecological risks while reclamation benefits are proved and therefore  
439 should be considered, particularly in relatively undeveloped landscapes in which reclamation  
440 opportunities are limited.

441



442 Eligibility of offset actions are based on the costs and benefits of meeting the policy goal, rather than  
443 strict adherence to principles of additionality. Relaxing requirements for additionality allows biodiversity  
444 objectives to be achieved at a lower cost and may reduce ecological risk. Issues surrounding baselines  
445 and additionality often arise because there are not articulated clear conservation objectives related to  
446 the amount of ecological conservation society needs or wants. As a result offset programs are focused  
447 on achieving NNL at the project level by applying the principles of equivalence and additionality. This is,  
448 however, a project based approach to make up for a policy gap. An appropriate strategy for maintaining  
449 biodiversity would identify landscape objectives based on tradeoffs and design offset programs to  
450 achieve these objectives at least cost. This analysis shows that the offset design and ecological-economic  
451 tradeoffs associated with landscape objectives are interdependent decisions.

452

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