

1 Land for biodiversity conservation – to buy or  
2 borrow?

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20 ***Abstract***

21 The conservation of endangered species and habitats frequently requires a certain type of land use  
22 which, however, leads to opportunity costs compared to profit-maximising land-use. In such a setting  
23 biodiversity conservation organisations have two main options: (1) The ‘buy alternative’ where they  
24 buy the area of interest and either carry out the necessary land-use measures themselves or hire firms  
25 to do so, or (2) the ‘borrow alternative’ where they ‘borrow’ the land for conservation from private  
26 landowners who agree to carry out biodiversity-enhancing land-use measures over a certain period  
27 while the conservation organisation compensates them for their opportunity costs. Comparing both  
28 alternatives raises the question of budget efficiency, i.e. which alternative will lead to a higher level of  
29 biodiversity conservation for available financial resources? In this paper we present a conceptual  
30 ecological-economic model, and then apply the model to analyse how changes in ecological and  
31 economic parameters influence the relative efficiency performance of the two alternatives.

32

33 ***Keywords***

34 Agri-environment scheme, conservation investment, cost-effectiveness, ecological-economic  
35 modelling, make-or-buy decision, payments for environmental services

36 ***JEL Code***

37 Q 24, Q 57

## 38 **1 Introduction**

39 The conservation of endangered species and habitats frequently requires a certain type of land use  
40 which, however, leads to opportunity costs compared to the most profit-maximising land-use. A typical  
41 example is the conservation of biodiversity in European grasslands where many species and habitats  
42 are under threat due to the intensification of agriculture and the abandonment of marginal farming  
43 areas (Young et al. 2005; Henle et al. 2008; Metera et al. 2010). Although extensive farming measures  
44 and the maintenance of farming in marginal areas are better for conservation, they are costly to  
45 farmers. If in such a situation property rights are allocated in a way that land users cannot be forced  
46 to carry out land-use measures that are beneficial to biodiversity, administrations, foundations and  
47 NGOs working in the field of biodiversity conservation are left with two options.

48 The first alternative is to buy the area of interest and carry out the land-use measures themselves  
49 or hire firms to carry out the land-use measures required to conserve biodiversity (henceforth referred  
50 to as the 'buy alternative'). For example, many foundations and NGOs such as the Stiftung Naturschutz  
51 Schleswig-Holstein in Germany (Stiftung Naturschutz Schleswig-Holstein 2012) and the Royal Society  
52 for the Protection of Birds in the UK (Moss et al. 2011) have acquired grasslands and hire firms or  
53 farmers to mow or graze the grasslands in a way that supports their conservation aims.

54 The second alternative is that the conservation organisations 'borrow' the land for conservation  
55 for a certain period of time and offer land users payments to compensate them for the opportunity  
56 costs that arise as a result of carrying out biodiversity-enhancing land-use measures. Land users are  
57 free to decide whether they will participate in the payment scheme offered to them. If they decide to  
58 participate, a contract is signed which obliges the land users to carry out certain measures for a  
59 specified period of time after which the land users decide again whether to participate in the payment  
60 scheme for a further period (henceforth referred to as 'borrow alternative'). For example, several

61 German federal states offer farmers a five-year contract which guarantees them annual payments if  
62 they agree to adopt a mowing regime which improves biodiversity in endangered grasslands but  
63 reduces the profit of farmers (Drechsler et al. 2007).

64 Conservation organisations are faced with the question of budget efficiency (Wätzold and  
65 Schwerdtner 2005; Engel et al. 2008; Wätzold and Drechsler 2014), i.e. which of the two alternatives  
66 will lead to a higher level of biodiversity conservation for the budget available to an organisation? In  
67 the case of the 'buy alternative' a high initial payment needs to be made to purchase the land which  
68 then, however, can be used for conservation purposes for as long as the organisation desires. In the  
69 case of the 'borrow alternative' there is no need for a high initial payment and the budget can be  
70 invested. The return from this investment can then be used to finance payments to landowners  
71 participating in later periods. Some landowners, however, may decide not to renew their contract  
72 whereas other landowners who initially did not accept the compensation payments may decide to  
73 accept payments in later periods. In this way, the payment alternative leads to habitat patch  
74 destruction and creation and thus generates a certain habitat turnover. Some species cannot cope with  
75 this habitat turnover and so it has negative implications for biodiversity conservation (Van Teeffelen  
76 et al. 2012).

77 The purpose of this paper is to describe a conceptual ecological-economic model, and apply the  
78 model to analyse how changes in ecological and economic parameters influence the relative budget  
79 efficiency performance of the two alternatives. To our knowledge this is the first paper to explore  
80 whether conservation agencies should buy land and manage it themselves or compensate land users  
81 for managing the land in a biodiversity-enhancing manner. Our model builds on insights from research  
82 on the impact of habitat turnover on species conservation (Drechsler and Johst, 2010; Johst et al.,  
83 2011, 2012) and on ecological-economic modelling to optimise the policy instrument of compensation

84 payments for biodiversity-enhancing land-use measures (Drechsler et al. 2007; Bamière et al. 2011;  
85 Cong et al. 2014; Mouysset et al. 2014).

## 86 **2 The Model**

### 87 *2.1 Landscape structure, conservation costs and landscape dynamics*

88 We consider a landscape which consists of  $N = 100$  patches. Each patch can be managed either  
89 intensively or extensively. An intensively used patch generates maximum profit for the landowner  
90  $\pi_i$  but there are no benefits for biodiversity. An extensively used patch generates less profit but is  
91 beneficial for biodiversity. For simplicity, we assume that the patches are of equal size and the spatial  
92 location of the patches does not matter for conservation (Hart et al. 2014).

93 The profits  $\pi_i$  in the landscape are not equal for all patches  $i$  but vary in a range from  $(\bar{\pi} - \sigma)$  to  
94  $(\bar{\pi} + \sigma)$ . Heterogeneous profits are not uncommon in real agricultural landscapes due to e.g.  
95 differences in soil productivity. The profit associated with each patch is randomly drawn from a  
96 uniform distribution.

97 Two types of landowners are considered: the conservation agency and private landowners. We  
98 assume that if the land is owned by the conservation agency and managed extensively, profits are  
99 lower than if the land is owned by private landowners and managed in the same way. The reason for  
100 this assumption is that private landowners specialise in profit-maximising land management and are  
101 experts in this field whereas agencies specialise in conservation management coordination and have  
102 less expertise in, and equipment for, such types of agricultural management. Alternatively, the agency  
103 may contract private landowners to manage a patch extensively. However, it is likely to be less  
104 profitable for the contracted landowners to manage this patch extensively compared to their own

105 patches. If landowners offer one of their patches for extensive management they will select the patch  
106 with the lowest costs including transportation costs. In contrast, if the agency offers them a patch to  
107 manage they cannot make this choice but will rather demand more money if managing the patch is  
108 more costly, for example, because it is further away from their farms.

109 We calculate the profit for an extensively managed patch by multiplying the potential profit off  
110 this patch if it were intensively managed with a landscape-wide factor  $(1 - f) < 1$ . To take into  
111 account the profit differences for extensively managed patches between private landowners and the  
112 conservation agency in a simple manner we assume that  $f = 1$  if an extensively managed patch is  
113 owned by the conservation agency and  $0 < f < 1$  if it is owned by a private landowner. For a  
114 discussion of these assumptions see section 5.

115 In the model we consider 50 periods of equal length, starting in period 0. A period covers the length  
116 of a contract between the conservation agency and the landowner to manage the land extensively.  
117 The decision on which type of management to implement begins in period 0. For the buy alternative,  
118 it is decided in this initial period which patches are managed extensively and afterwards no changes  
119 take place until  $T = 49$ . For the borrow alternative, it is decided anew in each period which patch is  
120 managed extensively (for the reasons see the next section), hence a certain turnover of extensively  
121 managed patches occurs.

## 122 *2.2 The decision problem of private landowners*

123 Landowners are assumed to be profit maximisers, which implies that they manage their land  
124 intensively. In principle, landowners might also be willing to manage their land extensively if they  
125 receive a compensation payment which at least covers their profit losses. However, we assume that

126 each landowner is willing to manage his land extensively only with a certain probability,  $P_{part} < 1$ ,  
127 even if their profit losses are covered or over-compensated (Falconer 2000).

128 One motivation for this assumption is that some landowners may want to sell their farm and if the  
129 buyer is bound in any way by an existing contract, this may negatively affect the selling price (Van  
130 Herzele et al. 2011). This implies that a landowner may decide to manage his land extensively in one  
131 period but may reverse this decision in the next period if he intends to sell his farm in that period.  
132 Another motivation for the assumption that landowners change their management is that landowners  
133 often only have expected values about the costs of managing their land extensively and they only  
134 receive the full information about costs if they or their close neighbours actually manage their land in  
135 an extensive manner. This information may then cause the landowners to reverse their management  
136 decision (Fronzel et al. 2012).

137 We therefore assume that in each period landowners will make a new decision about whether to  
138 manage their land extensively. They do so with probability  $P_{part}$  if the compensation payment they  
139 are offered covers at least their opportunity costs of participation. With probability  $1 - P_{part}$  they  
140 choose not to manage their land extensively, even if their opportunity costs are equal to or lower than  
141 the payment.

### 142 *2.3 The decision problem faced by the nature conservation agency*

143 To induce extensive land use the conservation agency can choose between the options of buying  
144 the land and carrying out extensive management itself or offering compensation payments to induce  
145 landowners to manage their patches extensively. Consequently, depending on the agency's decision,  
146 it faces two different alternatives with different implications for landscape dynamics and habitat patch

147 number. In order to render the outcomes of both alternatives comparable we designed the model in  
 148 a way that the budget for both alternatives is equal in the initial period 0 and also in the final period  $T$ .

### 149 2.3.1 Buy alternative

150 In the buy alternative, the agency purchases patches and manages them extensively. We assume  
 151 that the agency's aim is to maximise biodiversity conservation and therefore it uses the budget in the  
 152 initial period to buy as many patches as possible. As the location of individual patches has no  
 153 conservation impact in our model only the buying price and the budget are relevant for the decision  
 154 of the agency. To maximise the number of patches bought, the agency buys the cheapest patch first,  
 155 followed by the second cheapest etc. until the budget is exhausted. The price of each patch is  
 156 calculated on the basis of the discounted future expected profits from intensive land use with the help  
 157 of the capitalisation formula frequently used in spatial economics (Burt 1986). The price of patch  $i$   
 158 therefore is equal to:

$$159 \quad price_i = \sum_{t=0}^{\infty} \frac{\pi_i}{(1+r)^t} \quad (1)$$

160 in which  $\pi_i \in [(\bar{\pi} - \sigma), (\bar{\pi} + \sigma)]$  is the randomly assigned profit value of patch  $i$  and  $r$  the market  
 161 discount rate.

162 Formally, the resulting inter-temporal budget constraint of this alternative reads as follows (with  
 163  $B_0$  being the initial budget of the agency,  $B_T$  the agencies budget in the final period  $T$ ,  $price_{buy,i}$  the  
 164 buying price of an individual patch,  $price_{sell,i}$  the selling price of an individual patch, and  $x_{buy,i}$  a  
 165 dummy variable which equals 1 if patch  $i$  is bought in period 0, and 0 if it is not bought):

$$166 \quad B_{T,buy} = B_0 - \sum_{i=1}^N price_{buy,i} x_{buy,i} + \sum_{i=1}^N price_{sell,i} x_{buy,i} \quad (2)$$



167 In period 0 the agency's budget is entirely used up for patch purchases. The purchased patches are  
168 then extensively managed throughout all periods, and sold after period  $T$ . For simplicity, we assume  
169 that land prices do not change over time. This assumption, together with the assumption that  
170 extensive management made or organised by the agency leads to zero profit, implies that the initial  
171 budget and the budget at the end of the final period are identical.

172 Because patches are bought only once (in period 0) and are sold after the final period  $T$ , their  
173 allocation remains unchanged throughout the simulation time frame. The resulting landscape  
174 therefore is static with respect to the location of patches.

### 175 *2.3.2 Borrow alternative*

176 Following Drechsler et al. (2010) and Wätzold and Drechsler (2014) we assume that the agency  
177 knows the average profit for the landscape  $\bar{\pi}$ , the range of profits  $\sigma$ , and the proportion  $P_{part}$  but has  
178 no information about the profit for an individual patch and the individual profit loss if the patch is  
179 managed extensively. The agency is therefore not able to differentiate payments according to the  
180 profit losses of the individual landowners and offers a homogeneous compensation payment to  
181 landowners for extensive management. Hence, the payment equals the costs of extensive land  
182 management for the marginal landowner.

183 The payments require periodical expenses which are generated by the agency in the following way.  
184 Initially (period 0), the agency is equipped with a certain budget  $B_0$  which is equal to the budget for  
185 the buy alternative. This budget is invested in long-term government bonds so that it generates a  
186 secure and stable periodical income depending on the interest rate of the bonds  $r$ . For simplicity, we  
187 assume that interest rates are fixed in the time frame of our analysis. This implies that in each period  
188  $t$  a return of  $B_t = B_0 * r$  is generated which is spent on compensation payments in period  $t$ . Potential  
189 leftovers are compounded and transferred to the following period. Based on this constant return, the

190 agency offers in each period – from  $t = 0$  to  $T = 49$  – compensation payments to landowners who in  
 191 turn decide whether to participate in the borrowing scheme for one period based on their opportunity  
 192 costs and their participation willingness  $P_{part}$ .

193 Because for each patch the willingness to participate in the scheme is randomly re-drawn in each  
 194 period the landscape continuously changes with the proportion of patches that remain extensively  
 195 managed from one period to the other determined by  $P_{part}$ .

196 Assuming that the goal of the conservation agency is to maximise biodiversity conservation the  
 197 number of extensively managed patches is maximised in each period:

$$198 \quad \max \sum_{i=1}^N x_{comp,i,t} \quad (3)$$

199 subject to the budget constraint:

$$200 \quad \sum_{i=1}^N x_{comp,i,t} * \text{compensation payment} \leq B_t \quad (4)$$

201 Here,  $x_{comp,i,t} = 1$  with probability  $P_{part}$  if the compensation payment offered is higher than the  
 202 costs of extensive management for patch  $i$  in period  $t$ . Otherwise it equals 0. To cover the  
 203 compensation expenses, the periodical budget  $B_t$  is used. The compensation payment is recalculated  
 204 in each period in the aforementioned way.

205 The resulting discounted final budget for this management scheme is as follows:

$$206 \quad B_{T,comp} = B_0 + \sum_{t=0}^T \frac{B_0 * r - \overline{cp}_{comp}}{(1+r)^t} \quad (5)$$

207 where  $\overline{cp}_{comp} = \sum_{i=1}^N \text{compensation payment} * x_{comp,i,t}$  with  $x_{comp,i,t} = 1$  if the corresponding  
 208 patch  $i$  is compensated in period  $t$ , and 0 if it does not qualify for compensation. As we assume that all

209 periodical returns on the initial budget are spent entirely on compensation payments, the final budget  
 210  $B_{T,comp}$  equals  $B_0$ .

## 211 2.4 Ecological benefit function

212 An ecological benefit function is required to assess the conservation performance of the two  
 213 alternatives and to identify the budget-efficient solution (i.e. which of the two alternatives performs  
 214 better with the same budget).

215 To obtain the ecological benefit function we have to consider that the borrow alternative and the  
 216 buy alternative generate two different landscapes with respect to habitat dynamics. The buy  
 217 alternative generates a static landscape in which certain patches are bought in the initial period and  
 218 kept as habitat for the entire time frame  $T$ , resulting in a constant habitat patch location and number  
 219  $N_{buy} = a * N$  with the fraction  $a$  depending on the budget. Habitat patch turnover is zero.

220 In contrast, the borrow alternative generates a dynamic landscape with a habitat turnover  
 221 described by a patch destruction rate  $\mu$  and a patch creation rate  $\lambda$ . As turnover in each period is driven  
 222 by the randomly drawn outcome of the participation willingness of landowners, we calculate average  
 223 rates  $\mu = \sum \mu_t / 50$  and  $\lambda = \sum \lambda_t / 50$ , over the 50 periods simulated.

224 To compare the ecological benefits of the two alternatives we take an analytical formula developed  
 225 by Drechsler and Johst (2010) which is designed to calculate the mean metapopulation lifetime  $T_{meta}$   
 226 of a certain species in static (without habitat turnover) or dynamic (with habitat turnover) landscapes  
 227 in a straightforward way. The formula for  $T_{meta}$  reads as follows:

$$228 \quad T_{meta} \approx \frac{1}{\bar{e}} \sum_{i=1}^{N_{dyn}} \sum_{k=1}^{N_{dyn}} \frac{1}{k} \frac{(N_{dyn}-i)!}{(N_{dyn}-k)!} \frac{1}{(N_{dyn}-1)^{k-i}} q^{k-i} . \quad (6)$$

229 Quantity  $\tilde{e}$  in eq. (6) is the geometric mean over the local extinction rates of  $N_{dyn}$  patches in the  
 230 landscape:

$$231 \quad \tilde{e} = \prod_{i=1}^{N_{dyn}} (e_i + \mu)^{1/N_{dyn}} = \varepsilon + \mu. \quad (7)$$

232 Eq. (7) comprises population extinction due to habitat destruction with rate  $\mu$  and without habitat  
 233 destruction by rate  $e_i$ . Rate  $e_i$  is related to patch area  $A_i$  by  $e_i = \varepsilon A_i^{-\eta} = \varepsilon$  with the species specific  
 234 parameter  $\varepsilon$  describing the extinction risk of a species assuming  $A_i = 1$ .

235 The quantity  $q$  in eq. (6) is an aggregated colonisation-extinction ratio defined as

$$236 \quad q \approx \frac{\bar{c}}{\tilde{e}} H = \frac{m}{\varepsilon + \mu} \quad (8)$$

237 The patch connectivity measure  $H$  in eq. (8) is set to  $H = 1$  implying (since we ignore spatial effects  
 238 in our model) that a species can reach all patches in the landscapes equally well. The colonisation rate  
 239  $\bar{c}$  in eq. (8) is the power mean of the local colonisation rates  $c_i$  over  $N_{dyn}$  patches, with  $b/\eta$  a scaling  
 240 exponent:

$$241 \quad \bar{c} = \left( \frac{1}{N_{dyn}} \sum_{i=1}^{N_{dyn}} c_i^{\eta/b} \right)^{b/\eta} = m \quad (9)$$

242 The colonisation rates  $c_i$  are related to patch area by  $c_i = mA_i^b = m$  with the species-specific  
 243 parameter  $m$  describing the colonisation rate of a species assuming patch size  $A_i = 1$ . Due to the  
 244 simplifications, the parameters  $b$  and  $\eta$  play no further role in our model.

245 Depending on the alternative being evaluated, we have to take into account the extent of habitat  
 246 dynamics. For dynamic landscapes, i.e. the borrow alternative, the number of habitable patches is  
 247 calculated as

$$248 \quad N_{dyn} = N_{borrow} = \text{round} \left( \frac{\lambda N}{\mu + \lambda} \right) \quad (10)$$

249 while in a static landscape, i.e. the buy alternative, the  $N_{dyn}$  is equal to the total number of bought  
250 patches

$$251 \quad N_{dyn} = N_{buy} = aN \quad (11)$$

252 with  $a$  defining a fraction of overall available patches  $N$  being bought, dependent on the  
253 parameters  $B_0$ ,  $r$ , and  $\sigma$ . For an exact evaluation of  $N_{buy}$  see section 2.3.1.

### 254 **3 Analysis**

255 To analyse the outcome of the model we define a base case scenario with a specific combination  
256 of the parameters. We then modify each parameter individually.

257 The parameters  $B_0$ ,  $r$ ,  $\bar{\pi}$ , and  $\sigma$  influence the economic conditions which affect both the buy and  
258 borrow alternatives. The parameters  $f$  and  $P_{part}$  influence the level of landscape dynamics in the  
259 borrow alternative but have no impact on the buy alternative. Finally, the species-specific parameters  
260  $\varepsilon$  and  $m$  affect the ecological benefit resulting from the management alternatives. Variations in these  
261 parameters represent species with different ecological characteristics described by species-specific  
262 colonisation and extinction rates of a patch. Table 1 shows the base case parameterisation and the  
263 possible parameter variations.

264 [Table 1 somewhere here]

265 In our analysis we first investigate the base case scenario. For the given base case parameters of  
266  $\varepsilon$ ,  $\gamma$ ,  $\bar{\pi}$ ,  $\sigma$ ,  $f$  and  $P_{part}$  we simulate a matrix of combinations with an initial budget  $B_0$  ranging from  
267 values of 50 to 150 (in steps of 5 units) and interest rates  $r$  ranging from 0.01 to 0.06 (in steps of  
268 0.0025). For each combination we simulate the economic model 100 times to capture the stochastic

269 variability of the economic outcome and calculate average values for the patch creation rate and patch  
270 destruction rate (see section 2.4). Afterwards we evaluate the outcome for each of the two  
271 management alternatives with the ecological mean metapopulation lifetime. To measure the relative  
272 efficiency performance difference we use the difference of the logarithmic mean metapopulation  
273 lifetime from the borrow alternative and the buy alternative ( $\log(T_{meta}^{borrow}) - \log(T_{meta}^{buy})$ ) as an  
274 indicator to analyse changes in the budget efficiency of the two alternatives as a function of parameter  
275 changes.

276 Afterwards, we individually vary the parameters  $f, P_{part}, \sigma, \varepsilon$  and  $\gamma$  on this result matrix to analyse  
277 the possible effects of changes in these parameters on their relative efficiency performance  
278 difference. This is done by setting each of the parameters separately on a low and high level (see Table  
279 1).

280 The exact size of the initial budget ( $B_0$ ), the average profit of each patch ( $\bar{\pi}$ ), the profit variability  
281 in the landscape ( $\sigma$ ) and the interest rate ( $r$ ) are related. They together determine the proportion of  
282 the landscape which is included in buy or borrow activities and thus the number of participating  
283 patches. For example, for small budget and interest rate values (e.g.  $B_0 = 50, r = 0.02$ ), this  
284 proportion is rather small, i.e. 2% of the total available patches participating in the borrow alternative.  
285 For large values ( $B_0 = 150, r = 0.06$ ), this proportion is high, i.e. 14% of available patches  
286 participating in the borrow alternative (see Fig. 1). Corresponding effects can be observed for the buy  
287 alternative, though the effect of increasing  $B_0$  and  $r$  is smaller and the amount of bought patches is  
288 always smaller than the amount of compensated patches for the same  $B_0$  and  $r$  values.

289 [Figure 1 somewhere here]

290 In the base case, the parameter values for  $r$  range from 0.01 to 0.06. The level of  $r = 0.03$  can be  
291 considered an average value which is roughly equal to the long-term interest rate of a government  
292 bond (note that we ignore inflation and  $r$  represents the real interest rate).

293 The base case values and ranges for  $\varepsilon$  and  $m = \gamma * \varepsilon$  are chosen as follows (see also Johst et al.  
294 (2011)). The base case value of  $\varepsilon = 0.1$  represents a species with local population extinction risk of  
295 10% per period, corresponding to a mean population lifetime of 10 periods which can be seen as an  
296 average value. Lower (higher) values of  $\varepsilon$  suggest species with lower (higher) population extinction  
297 risks. The base case value of  $\gamma = 8$  represents a species with a colonisation rate which is eightfold  
298 higher than its extinction rate. This means that the species has a good dispersal propensity and can  
299 easily colonise new patches. Lower (higher) values of  $\gamma$  indicate species which can less (more) easily  
300 colonise new patches.

301 The values for  $f$  and  $P_{part}$  are percentage values.  $f$  represents the forgone proportion of profit  
302 which is lost due to implementation of conservation measures and is set to an intermediate level of  
303 0.7 in the base case. It is used in our model to constitute the cost difference between the buy and  
304 borrow alternatives. As we assume buying to result in zero profits for the agency,  $f$  is set to 1 in this  
305 case, while it is set to a value smaller than 1 in case of borrowing, thus allowing positive profits for the  
306 landowners.  $P_{part}$  represents the participation willingness of landowners in the borrow alternative  
307 and we consider a value of 0.95 as intermediate.

308 The landscape-specific parameters, i.e. in case of a dynamic landscape the number of habitable  
309 patches  $N_{dyn}$ , or in case of a static landscape the total number of available patches  $N_{buy}$ , as well as  
310 the patch destruction and creation rates  $\mu$  and  $\lambda$  are determined by the economic model. They are  
311 subject to management decisions and result from the different management option choices of the

312 agency and the corresponding subsequent simulation. The species parameters  $m$  and  $\varepsilon$  are varied  
313 within certain ranges reflecting different colonisation-extinction ratios  $\gamma = m / \varepsilon \in [4, 12]$ .

## 314 **4 Results**

### 315 *4.1 Effects of variations in $B_0$ and $r$*

316 For all scenarios we find that the budget efficiency of the two management options depends on  
317 the initial budget  $B_0$  and the interest rate  $r$ . This dependency is shown in Fig. 2 for the base case  
318 scenario. Consider the initial budget first.

319 [Figure 2 somewhere here]

320 In Fig. 2 we can observe that with an increasing initial budget the efficiency of the buy alternative  
321 increases in comparison to the borrow alternative. In order to understand the reason for this consider  
322 for both alternatives what happens in the case of an increasing budget. In the buy alternative more  
323 costly patches can be purchased additionally, but the price of the low-cost patches which could have  
324 been already bought with a lower budget remains the same. In the borrow alternative an increasing  
325 budget enables the agency to increase the compensation payment in order to increase the amount of  
326 extensively managed patches. While on the one side more farmers participate, on the other side the  
327 already extensively managed low-cost patches also receive the higher compensation payment as  
328 payments are homogeneous. Hence, the management of these patches generates an additional  
329 producer surplus which increases with increasing compensation payments, and therefore also with an  
330 increasing initial budget.



331 Similarly, though somewhat counter-intuitive, with increasing interest rates the efficiency of the  
332 buy alternative increases compared to the borrow alternative. In the borrow alternative a higher  
333 interest rate leads to a higher periodical income for the agency which itself leads to more patches  
334 being extensively managed. In the buy alternative, an increase in the interest rate implies that prices  
335 for patch purchase decrease according to eq. (1) due to the increasing discounting effect on future  
336 profits from extensive land management. Therefore, more patches can be bought. But while the effect  
337 on the increasing income in the borrow alternative is linear as it only affects the income for the  
338 respective next period (though of course for all periods subsequently), the decreasing effect on land  
339 prices in the buy alternative is exponential (cf. eq. (1)) as it becomes increasingly relevant for periods  
340 farther in the future. Consequently, in the buy alternative more patches can be extensively managed  
341 with increasing interest rates due to the exponential influence.

#### 342 *4.2 Effects of variations in $\gamma$ and $\varepsilon$*

343 For the interpretation of the results recall that the borrow alternative generates a dynamic  
344 landscape, i.e. a landscape with habitat turnover (including habitat destruction and creation). The  
345 patch destruction rate  $\mu$  increases  $\tilde{\varepsilon}$  in eq. (7) and decreases  $q$  in eq. (8), both decreasing  
346 metapopulation lifetime (see eq. (6)). Therefore, the borrow alternative can only perform better than  
347 the buy alternative if habitat turnover is compensated by a sufficiently larger habitat patch number  
348  $N_{borrow} > N_{buy}$ . We found that  $N_{borrow}$  is always larger than  $N_{buy}$  in the investigated scenarios of  
349  $B_0$  and  $r$  (Fig. 1). At low  $B_0$  and  $r$  the difference is sufficient to overcompensate the habitat turnover of  
350 the borrow alternative. Therefore, metapopulation lifetime is larger in the borrow alternative (green  
351 area in the left lower corner of Fig. 2). At high  $B_0$  and  $r$  the difference is still positive but no longer  
352 sufficient to compensate the habitat turnover. Therefore, metapopulation lifetime is larger in the buy  
353 alternative (darker area in the right upper corner of Fig. 2).

354 A change in the species parameter  $\gamma$  (Fig. 3) describing the colonisation potential of a species does  
355 not reverse the efficiency performance pattern of the base case scenario of Fig. 2. Nevertheless, we  
356 can observe for species with low levels of  $\gamma$  (weaker dispersers;  $\gamma = 4$  in Fig. 2) an alleviated effect of  
357 an increase in  $B_0$  and  $r$  on the efficiency increase of the buy alternative in comparison to the borrow  
358 alternative.

359 [Figure 3 somewhere here]

360 A change in the species parameter  $\varepsilon$  (Fig. 4), however, has a much larger effect. Increasing  $\varepsilon$   
361 considerably decreases the performance of the buy alternative and may even reverse the performance  
362 difference. An increase in  $\varepsilon$  increases the total local extinction risk  $\tilde{\varepsilon}$ , thereby decreasing the relative  
363 contribution of the habitat destruction rate  $\mu$  in both eq. (7) and eq. (8). This in turn decreases the  
364 relative impact of habitat destruction and thus patch turnover on the metapopulation lifetime (see eq.  
365 (6)), and strengthens the advantage of higher habitat patch numbers. As a consequence, the higher  
366  $N_{borrow}$  (i.e.  $N_{borrow} > N_{buy}$ ) plays the major role for the metapopulation lifetime resulting in a  
367 generally better performance of the borrow alternative.

368 [Figure 4 somewhere here]

### 369 4.3 Effects of $f$ , $P_{part}$ and $\sigma$

370 We find that with an increasing proportion of profit  $f$  which farmers lose by using the land  
371 extensively the efficiency of the buy alternative increases compared to the borrow alternative (Fig. 5).  
372 This is not surprising as with high values of  $f$  the opportunity costs for managing a patch extensively  
373 increase and compensations to landowners need to be higher (whereas in the buy alternative a change  
374 in  $f$  has no effect).

375 [Figure 5 somewhere here]

376 Conversely, increasing values of  $P_{part}$ , and thus decreasing probabilities of farmers not to  
377 participate in compensation schemes, imply that the efficiency of the borrow alternative increases in  
378 comparison to the buy alternative (Fig. 6). There are two reasons for this result. The first is that  
379 decreasing values of  $P_{part}$  imply an increased patch turnover in the borrow alternative which is not  
380 beneficial to biodiversity. The second is increasing compensation costs. Higher compensation costs  
381 arise because a low willingness to participate means that a relative high number of low-cost patches  
382 are not managed extensively, requiring higher compensation payments by the agency to achieve a  
383 certain number of patches. For a given budget this means that a lower amount of patches can be  
384 managed extensively resulting in a lower ecological outcome.

385 [Figure 6 somewhere here]

386 An increasing variability  $\sigma$  of the profit levels  $\pi_i$  leads to an increasing efficiency performance of  
387 the buy alternative in comparison to the borrow alternative (Fig. 7). This is because for low values of  
388  $\sigma$  the opportunity costs of patches qualifying for participation in the borrow alternative are relatively  
389 close implying a relatively small amount of producer surplus in the borrow alternative. This changes  
390 with increasing values of  $\sigma$ , which leads to higher amounts of producer surplus. A growing amount of  
391 producer surplus means that for a given budget less money is available for compensating opportunity  
392 costs, i.e. fewer patches participate in the borrow alternative. A second consequence of increasing  $\sigma$   
393 is that the purchasing price according to eq. (1) and the compensation payment (see section 2.3) of  
394 the least expensive patches decreases. The result is that for a given budget with increasing  $\sigma$  more  
395 patches can be bought which in turn increases the efficiency performance of the buy alternative. At  
396 the same time, more patches can be compensated which increases the efficiency performance of the  
397 borrow alternative. However, in the borrow alternative, as the compensation payment is determined  
398 by the most costly compensated patch whose costs only change slightly due to changes in  $\sigma$ , the

399 expenditure changes are smaller than in the buy alternative, where the buying prices of all patches  
400 change and contribute to potential savings.

401 [Figure 7 somewhere here]

## 402 ***5 Summary and discussion***

403 The conservation of endangered species and habitats frequently requires a certain type of human  
404 land use which is, however, costly for landowners. Given that landowners cannot or should not be  
405 forced to carry out conservation measures, conservation organisations have, in principle, two options.  
406 The first alternative is to buy land and carry out the land-use measures themselves or pay firms to carry  
407 them out (buy alternative). The acquired land can be used for conservation purposes as long as the  
408 organisation desires, however, a high initial payment is needed to purchase the land. The second  
409 alternative is to offer landowners payments to compensate them for the opportunity costs of  
410 implementing biodiversity-enhancing land-use measures (borrow alternative). For this alternative no  
411 high initial payment is needed. The budget can instead be invested, and the financial return is used to  
412 finance the compensation payments to landowners. One disadvantage from an ecological point of view  
413 is that landowners may not participate continuously in the compensation scheme. This leads to habitat  
414 turnover, i.e. patch destruction and creation, which is disadvantageous for some species. To our  
415 knowledge the decision problem of whether to buy or borrow land for biodiversity conservation has  
416 not been analysed so far. To contribute to filling this research gap we have developed an ecological-  
417 economic model to assess how changes in ecological and economic conditions influence the relative  
418 performance of the two alternatives in terms of budget efficiency.

419 We find that an increase in the initial budget  $B_0$  as well as in the interest rate  $r$  – both of which  
420 determine the proportion of the landscape which is managed with biodiversity-enhancing land-use

421 measures – favour the performance of the buy alternative. Regarding the interest rate this result is  
422 somewhat surprising as with an increasing interest rate more financial returns are available from the  
423 initially invested budget in the borrow alternative. This effect, however, is overcompensated by the  
424 dampening effect of high interest rates on land prices.

425       Regarding the economic parameters, we find that the efficiency performance of the buy  
426 alternative in comparison to the borrow alternative rises with increasing cost variations in the  
427 landscape, more fluctuation of landowners in the compensation scheme, and higher profit losses if  
428 biodiversity-enhancing land-use measures are applied. For the ecological parameters, our results show  
429 that the efficiency performance of the buy alternative compared to the borrow alternative increases  
430 with increasing colonisation-extinction ratio and decreases with increasing local extinction ratios.

431       We made some restrictive assumptions which require a brief discussion. First, we assumed that  
432 the conservation agency does not make any profit from managing the land if it buys the land and uses  
433 the area for conservation. We made this assumption as it generates identical initial and final budgets  
434 (in period 0 and  $T$  respectively) for both alternatives. This allows us to make the efficiency analysis in  
435 a simple manner, i.e. to compare the ecological outcomes of the alternatives for identical budgets. The  
436 analysis would have been much more complicated if we had assumed that the conservation agency –  
437 similar to the private landowner – also makes a positive profit (albeit less than the private landowner)  
438 with a patch used for conservation. Obviously, this admittedly more realistic assumption would  
439 increase the performance of the buy alternative compared to the borrow alternative but we are  
440 confident that it would not change our results qualitatively.

441       Second, we assumed that landowners decide about participation in each time period with a certain  
442 probability. Thus, they can switch between participation and non-participation multiple times. We  
443 made this assumption as the implementation of the mean metapopulation lifetime calculation as  
444 suggested by Drechsler and Johst (2010) requires the habitat dynamics to happen randomly across the

445 landscape without any spatial or temporal correlations. By allowing patches to change their willingness  
446 to participate only once or a limited amount of times (which would be more plausible), this random  
447 aspect would vanish and the ecological benefit could not be evaluated with the applied formula. Again,  
448 we are confident that this simplifying assumption does not change our results qualitatively.

449 Third, we assume perfect knowledge about the future development of key economic parameters  
450 such as profits made from land management and interest rates, and therewith also land prices (eq.  
451 (1)). In reality, however, knowledge about the future development of these parameters is imperfect  
452 and fluctuations of these parameters may substantially influence the performance comparison of the  
453 two options. Consider as an example an increase in profit from land management and hence an  
454 increase in opportunity costs after the agency has opted for the borrow alternative. Then it gets fewer  
455 patches than foreseen to be conserved with the interest. At this stage it is however too late to buy  
456 land because land prices have also increased (cf. eq. (1)). Further research will be needed to analyse  
457 how the consideration of such imperfect knowledge might influence the efficiency performance of the  
458 two alternatives under consideration.

459 Obviously, our model is of a conceptual nature and its main benefit lies in an improved  
460 understanding about the ways in which changes in economic and ecological parameters influence the  
461 efficiency performance of the two alternatives. However, the model also provides a framework for  
462 case studies in which the budget efficiency of an existing (or planned) borrow or buy option is  
463 compared with the respective alternative. For such case studies economic data on interest rates  $r$ , land  
464 prices and profit reductions  $f$ , behavioural data on the participation probability of landowners in  
465 payment schemes ( $P_{part}$ ), and biological data on colonisation and extinction rates ( $m$  and  $\varepsilon$ ) of the  
466 species of conservation concern would need to be collected and fed into the model. Such case studies  
467 might provide valuable recommendations in terms of policy improvements, similar to other case

468 studies where ecological and economic data have been fed into ecological-economic models (cf.  
469 Drechsler et al. 2010; Bamière et al. 2011; Armsworth et al. 2012).

470 Our work was motivated by typical conservation problems encountered in human-dominated  
471 landscapes which require a certain active type of land use and where a habitat can be restored quite  
472 easily, for example, in the case of the conservation of many endangered species in grasslands. The  
473 model was designed to capture the main features of conservation measures in such situations.  
474 However, the decision problem of whether to buy land for conservation or borrow it also exists in other  
475 circumstances which may be different from those captured by our model. For example, international  
476 NGOs often have to decide whether to buy forests in developing countries to conserve endangered  
477 biodiversity or pay landowners not to clear the forest for timber production. Whereas our model  
478 captures some features of this decision problem there are also differences. For example, we assume  
479 that patches can be restored in a short time for conservation through extensive management whereas  
480 the restoration of a virgin forest is not feasible within a short time frame. Nevertheless, we think that  
481 our model provides a useful starting point for analyses and believe that further research in this field  
482 could be fruitful.

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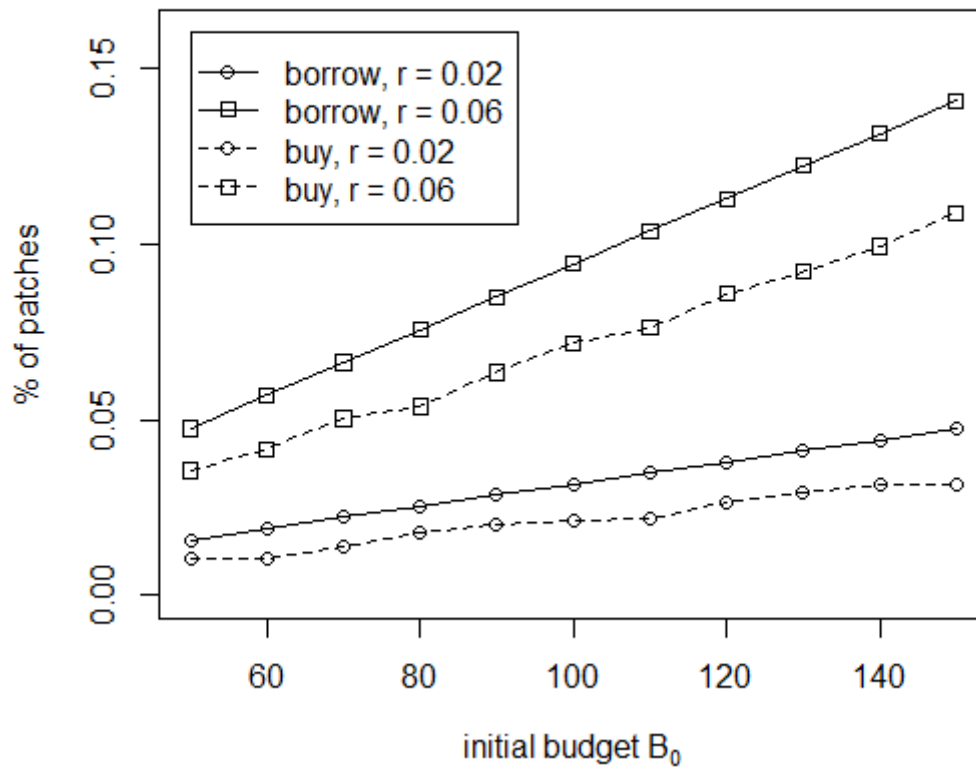
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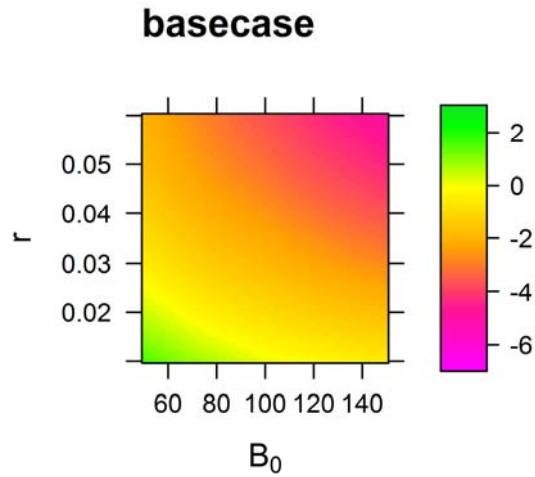
### % of bought and compensated patches



535

536 Figure 1: The percentage share of bought and compensated patches, depending on the initial  
537 budget  $B_0$ , shown for the two levels of interest rate  $r = \{0.02, 0.06\}$ , increases.

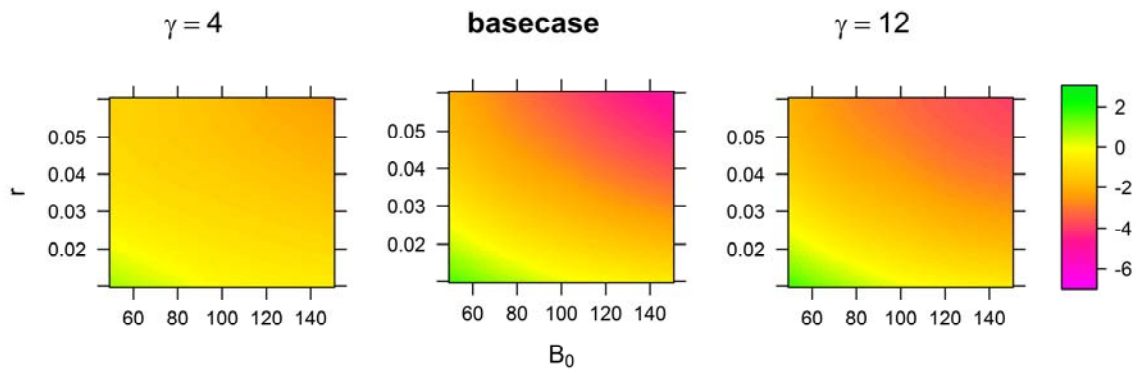
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540 Figure 2: Relative efficiency performance of the ecological benefit (mean metapopulation lifetime)  
 541 of the borrow and buy alternatives, expressed in logarithms ( $\log(T_{meta}^{borrow}) - \log(T_{meta}^{buy})$ ) and plotted  
 542 as a function of interest rate  $r$  and available initial budget  $B_0$ . Increasing (decreasing) numbers and  
 543 greener (more reddish) areas indicate a better (worse) relative efficiency performance of the borrow  
 544 alternative compared to the buy alternative. All other parameters are set to their base case values (see  
 545 Table 1).

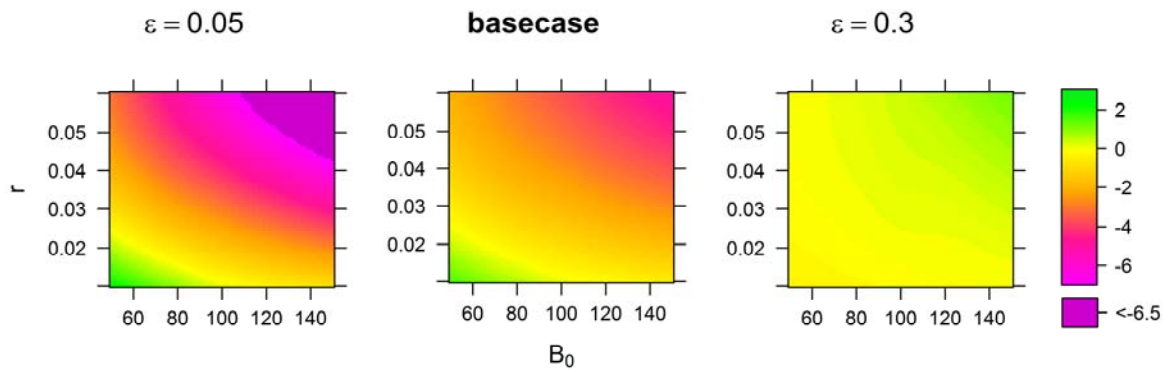
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548 Figure 3: Impact of changes in species specific colonisation-extinction ratio ( $\gamma$ ) on the relative  
 549 efficiency performance of the buy alternative compared to the borrow alternative. Figure explanations  
 550 as in Fig. 2.

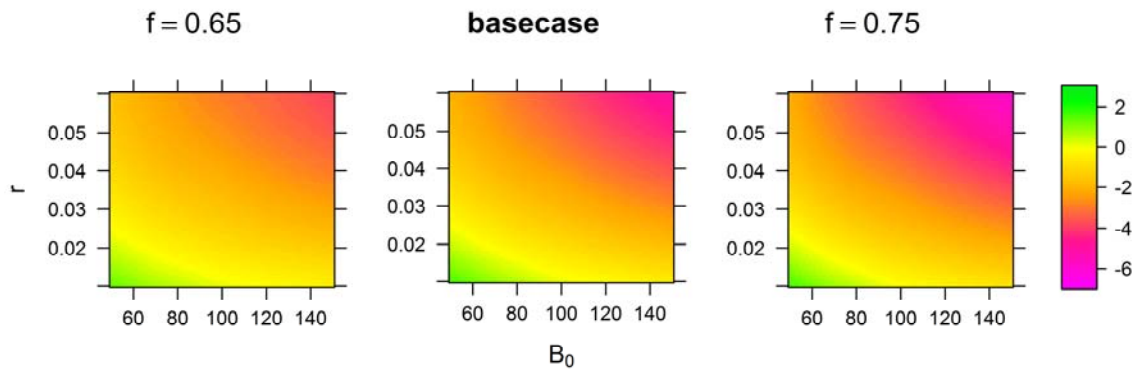
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553 Figure 4: Impact of changes in the species-specific local extinction ratio ( $\varepsilon$ ) on the relative efficiency  
 554 performance of the buy alternative compared to the borrow alternative. Figure explanations as in Fig.  
 555 2. The dark magenta area indicates the difference of the logarithmic ecological benefits to be smaller  
 556 than  $-6.5$ , i.e. an even better relative efficiency performance of the buy alternative compared to the  
 557 borrow alternative.

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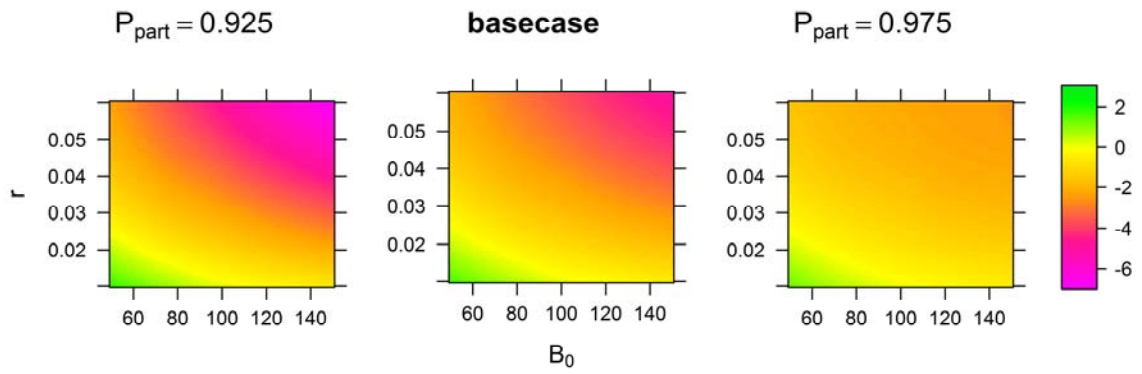


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560 Figure 5: Impact of changes in the foregone proportion of profit ( $f$ ) on the relative efficiency  
 561 performance of the buy alternative compared to the borrow alternative. Figure explanations as in Fig.

562 2.

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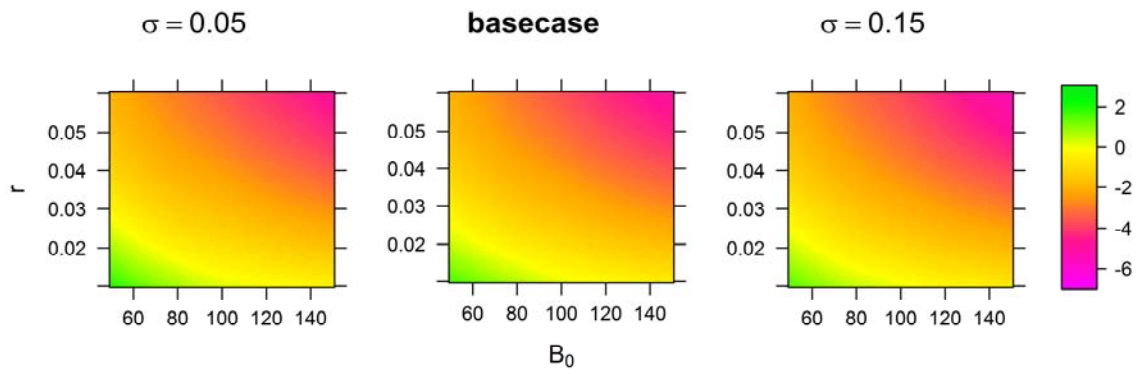


564

565 Figure 6: Impact of changes in the participation probability ( $P_{part}$ ) on the relative efficiency  
 566 performance of the buy alternative compared to the borrow alternative. Figure explanations as in Fig.  
 567 2.

568





569

570 Figure 7: Impact of changes in the profit variation in the landscape ( $\sigma$ ) on the relative efficiency

571 performance of the buy alternative compared to the borrow alternative. Figure explanations as in Fig.

572 2.

573

variable	motivation	low value	base case value	high value
<b><i>parameters for base case result matrix</i></b>				
$B_0$	initial budget	50	-	150
$r$	interest rate	0.01	-	0.06
$\bar{\pi}$	average profit	-	1.0	-
<b><i>economic parameters</i></b>				
$\sigma$	profit variation in the landscape	0.05	0.10	0.15
$f$	foregone proportion of profit	0.65	0.70	0.75
$P_{part}$	participation probability	0.925	0.95	0.975
<b><i>ecological parameters</i></b>				
$\varepsilon$	species extinction rate	0.05	0.10	0.30
$m$	species colonisation rate	0.4	0.8	2.4
		(implicitly determined by $m = \varepsilon * \gamma$ with the base case value of $\gamma$ )		
$\gamma = m/\varepsilon$	species colonisation-extinction ratio	4	8	12

574

Table 1: Parameterisation of the ecological-economic model and parameter variation.